Figure 3.3: PLC Schoolwide Project Overview

PLC Schoolwide Project

Overview and Purpose

The purpose of the PLC schoolwide project is to support a schoolwide priority for successful implementation of the PLC process on your campus and build on your leadership skills to become an activator of change.

Step 1: Identify a campus need.

- 1. The identified campus needs should change business as usual or make something better about the PLC process or PLC work on your campus. Select a project that involves starting something new or making meaningful changes to how something is done.
- 2. Make time to speak with your principal so you can meet and discuss priorities for schoolwide PLC implementation.
- 3. Your PLC schoolwide project should meet these criteria:
 - + Articulate a PLC project goal and rationale.
 - + Show evidence of baseline data used to support the goal.
 - + Articulate action steps taken to accomplish the goal.
 - + Include charts or a visual that documents progress toward the goal.
 - + Articulate how the PLC project aligns to the four critical questions of a PLC (DuFour et al., 2024, p. 67):
 - a. What is it we want our students to know and be able to do?
 - b. How will we know if each student has learned it?
 - c. How will we respond when some students do not learn it?
 - d. How will we extend the learning for students who have demonstrated proficiency?

Questions:

- Have you spoken to your principal about the project? What needs did you discuss?
- · Identify the project you have selected.
- Who will be involved in the project?

Step 2: Document a rationale.

The project rationale, also called the project justification, is an argument in favor of implementing the proposed project. It gives a detailed explanation of why the project is required.

Questions:

- What is the reason you chose this project?
- Why is this project important?
- What ways will it strengthen the PLC process on your campus?
- · How will the project you chose positively impact student achievement?

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Step 3: Collect and analyze baseline data.

- 1. For this project, start with a baseline measure so you can compare growth from the start of your project to the end.
- 2. If applicable, send a survey or collect input from participants who will help you collect baseline data. Compile and summarize the results.

Questions:

- What is the baseline data you will use?
- Record the baseline data or explain your current reality in words.

Step 4: Create a SMART goal.

A SMART goal can be used to keep the project moving forward, help with timing, and let you know that you are accomplishing what you set out to accomplish.

Question:

• What is your SMART goal for this project?

Step 5: Create action steps.

Action steps prepare you for predictable and preventable challenges and focus your resources to achieve your main goals. Creating action steps is like creating a roadmap. Effective action steps maximize personal and team productivity and resource allocation. Action steps help you ultimately achieve the SMART goal you have established.

Questions:

- What aspects of this project do you expect to be frustrating or difficult? List the specific aspects of this undertaking that are the most challenging.
- How will you communicate the plan with stakeholders who are involved in your PLC project?
- If tasks need to be given to project members, how will you go about assigning them?
- What are the specific action steps that will be important to take so productivity and project completion can successfully occur? (List these items below.)

Step 6: Implement a plan.

The following key components essential in implementing a plan successfully are often overlooked.

- Lack of ownership: The most common reason a plan fails is a lack of ownership. If people don't have a stake and responsibility in the plan, it'll be business as usual for all but a frustrated few.
- Lack of communication: The plan isn't communicated to employees, and they don't understand how to contribute.
- Losing sight of long-term goals: The plan goes through the day-to-day happenings, but the goals get lost in the process.
- An overwhelming plan: The goals and actions generated in the strategic planning session are too numerousbecause the team failed to make tough choices and eliminate non-critical actions. Employees don't know where to begin.
- A meaningless plan: The vision, mission, and value statements are viewed as fluff and are not supported by actions or don't have employee buy-in.

Questions:

- Are there any components previously listed that you feel receive greater focus or emphasis? What are these components, and how will you keep these in the forefront?
- What is the time frame of your project?

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Step 7: Reflect on project alignment to the four critical questions of a PLC.

Questions:

• Does your project align to at least one of the four critical questions of a PLC? To which question or questions does your PLC project align?

Step 8: Present the project.

The second-year facilitator will present and communicate ongoing progress of the project with school leaders or the guiding coalition.